U.S. Department of Justice Washington, DC 20530

# Exhibit A To Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. 1. Name and address of registrant 2. Registration No. The Glover Park Group LLC 3299 K Street NW, Suite 500 5666 Washington, D.C. 20007 3. Name of foreign principal 4. Principal address of foreign principal PO Box 9522 Dubai Aerospace Enterprise Ltd. Dubai, United Arab Emirates 5. Indicate whether your foreign principal is one of the following: Foreign government Foreign political party Foreign or domestic organization: If either, check one of the following: Committee Partnership **X** Corporation ☐ Voluntary group Other (specify): Association ☐ Individual-State nationality 6. If the foreign principal is a foreign government, state: a) Branch or agency represented by the registrant. b) Name and title of official with whom registrant deals. N/A 7. If the foreign principal is a foreign political party, state: a) Principal address. b) Name and title of official with whom registrant deals. N/A c) Principal aim. N/A

8. If the foreign pri	incipal is not a foreign gov	vernment or a foreign politi	ical party,		
a) State the	nature of the business or ac	ctivity of this foreign princip	al		
Dubai Aerosj	pace Enterprise Ltd. is an aer pace Enterprise Ltd. is made ering and DAE Services.	rospace corporation that encon up of six divisions – DAE Cap	npasses manufacturing, servic pital, DAE Manufacturing, D	ces, airports and educ AE Airports, DAUni	eation. versity,
b) Is this fo	oreign principal				
Supervised	by a foreign government, fo	oreign political party, or othe	r foreign principal	Yes 🗹	No 🗌
Owned by a	foreign government, foreig	gn political party, or other fo	reign principal	Yes 🔽	No 🗌
Directed by	a foreign government, fore	ign political party, or other f	oreign principal	Yes 🗹	No 🗌
Controlled b	by a foreign government, fo	oreign political party, or other	r foreign principal	Yes 🔽	No 🗌
Financed by	a foreign government, fore	eign political party, or other	foreign principal	Yes 🗹	No 🗌
Subsidized	in part by a foreign governr	nent, foreign political party,	or other foreign principal	Yes 🗌	No 🗹
9. Explain fully all i	tems answered "Yes" in Iten	n 8(b). (If additional space is	needed, a full insert page n	iust be used.)	
	incipal is an organization an who owns and controls it.	nd is not owned or controlled	by a foreign government, fo	reign political party	or other foreign
N/A					
Date of Exhibit A	Name and Title		Signature		<del></del>
3/21/07	Joel Johnson, Partner			•	
			$\bigcup$		

U.S. Department of Justice Washington, DC 20530

# Exhibit B To Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. One original and two legible photocopies of this form shall be filed for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

1. Name of Registrant	2. Registration No.		
The Glover Park Group LLC	5666	5	
3. Name of Foreign Principal			
Dubai Aerospace Enterprise Ltd.			
		: :	
		, , )	_
Check Appro	opriate Boxes:	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )	
4. X The agreement between the registrant and the above-named fore a copy of the contract to this exhibit.	ign principal is a formal written co	ntract. If this box is checked, attach	1

5. There is no formal written contract between the registrant and the foreign principal. The agreement with the above-named foreign principal has resulted from an exchange of correspondence. If this box is checked, attach a copy of all pertinent correspondence, including a copy of any initial proposal which has been adopted by reference in such correspondence.

6. The agreement or understanding between the registrant and the foreign principal is the result of neither a formal written contract nor an exchange of correspondence between the parties. If this box is checked, give a complete description below of the terms and conditions of the oral agreement or understanding, its duration, the fees and expenses, if any, to be received.

7. Describe fully the nature and method of performance of the above indicated agreement or understanding.

The agreement is between The Glover Park Group LLC and Dubai Aerospace Enterprise Ltd. The Glover Park Group LLC will provide strategic consulting and government relations counsel to Dubai Aerospace Enterprise Ltd. on matters relating to the CFIUS process and Dubai Aerospace Enterprise Ltd.'s acquisition of Landmark Aviation.

8.	Describe fully the	activities the registrant en	gages in or proposes to eng	age in on behalf of the above foreign pr	rincipal.
R	tegistrant will provi Congress on matters	de strategic consulting and relating to the CFIUS productions	government relations cour cess and Dubai Aerospace I	sel to Dubai Aerospace Enterprise Ltd. Interprise Ltd.'s acquisition of Landmar	and contact Members of k Aviation.
9.	Will the activities of footnote below?	on behalf of the above fore Yes <b>X</b> No		cal activities as defined in Section 1(o) o	of the Act and in the
		such political activities in aployed to achieve this pur		s, the relations, interests or policies to b	e influenced together with
				nsel to Dubai Aerospace Enterprise Ltd. ce Enterprise Ltd.'s acquisition of Landr	
	ite of Exhibit B	Name and Title		Signature	
3/:	21/2007	Joel Johnson, Partner			

Footnote: Political activity as defined in Section 1(o) of the Act means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

### **CONSULTING AGREEMENT**

This Consulting Agreement ("Agreement") is made as of the 15<sup>th</sup> of March, 2007, between Dubai Aerospace Enterprise Ltd. ("DAE") with offices at Level 8 - Convention Tower, PO Box 9522, Dubai, United Arab Emirates, and The Glover Park Group LLC ("GPG"), a communications company with offices located at 3299 K Street NW, Suite 500, Washington, DC 20007.

### RECITALS

- A. GPG has experience in communications and government relations consulting and advisory services;
- B. DAE desires to engage the advisory services of GPG, and GPG desires to provide advisory services to DAE upon the terms and conditions below.

**NOW, THEREFORE**, in consideration of the mutual promises hereinafter contained, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

- 1. <u>Advisory Duties</u>. GPG will act as an advisor to DAE on communications and government relations matters. GPG will assist DAE on the activities set forth on <u>Exhibit A</u> on a reasonable best effort basis.
- 2. <u>Term.</u> GPG's duties under this Agreement shall commence on March 6, 2007 and continue until September 6, 2007; *provided* that the parties may renew this Agreement for an additional time period as may be further agreed.
- 3. <u>Independent Contractor Status</u>. It is understood that GPG is an independent contractor and is not an employee, agent, partner, spokesperson or representative of DAE, and shall not hold itself out to the public as an employee, agent, partner, spokesperson or representative of DAE. DAE will not provide, nor will it be responsible to pay for, any benefits for GPG.
- 4. Employees of Independent Contractor. GPG may, in its sole discretion, hire as many employees, contractors or other persons as it requires in order to fulfill its obligations under Section 1 of this Agreement. DAE will be advised of the employment or hiring by GPG of such persons. Such persons shall not be deemed employees of DAE unless specified otherwise. If such persons are employees of GPG, then GPG shall be solely responsible for all necessary insurance and payroll deductions for such persons, including, but not limited to, federal, state, and local income taxes, Social Security taxes, unemployment compensation taxes, and workers' compensation coverage, and any other fees, charges or licenses required by law. If such persons are contractors of GPG, then the independent contracting relationship shall be established between such contractor and GPG exclusively, and GPG shall be responsible for directing the duties of such contractor.
- 5. <u>Business of Independent Contractor</u>. GPG may engage in any other business that it desires and is not required to devote all of its energies exclusively for the benefit of DAE.
- 6. No Solicitation. During the term of this Agreement and for a period of one year after its termination, DAE will not for its purposes or on behalf of any party or any of its affiliates, employ, take away or attempt to employ or take away any GPG employee or contractor, unless DAE has received the prior written approval of GPG.

7. <u>Discrimination</u>. No person on the ground of handicap, race, color, religion, sex, sexual orientation, age, or national origin, will be excluded from participating in, or be denied benefits of, or be otherwise subjected to discrimination in the performance of this contract, or in the employment practices of GPG. GPG shall, upon request, show proof of such non-discrimination and shall post in conspicuous places available to all employees and applicants, notices of non-discrimination.

#### 8. Compensation.

- a) Fees. To secure GPG's involvement in providing the services described above, DAE shall pay GPG a non-refundable fee of \$250,000. The first \$125,000 payment is due upon execution of this agreement. The second payment is due on May 1<sup>st</sup>, 2007, or at the project's completion, whichever date arrives earlier.
- b) Additional Fees. DAE shall also pay GPG, upon receipt of invoices from GPG (a) for the costs of all approved production and research projects, such amounts based on the budgets set forth for such projects, and (b) for the development, production, and placement of paid advertisements, the standard GPG commission on media buys, which commission is also set forth on Schedule 1.
- c) Expenses. DAE shall reimburse GPG for out-of-pocket costs such as travel, meals, accommodations, conference calls, courier and shipping at cost as incurred.

#### 9. Advances.

- a) <u>Production Advances</u>. Prior to producing any advertisement, GPG will provide DAE with a good faith estimate and DAE will advance to GPG one-half of the estimated costs of such production.
- b) Media Buys. Prior to the placement of any advertising, DAE will pay GPG all funds necessary for placing the media buy so long as DAE has approved the media buy costs in advance. GPG will provide proper invoices and complete records on all media placement and will exercise commercially reasonable efforts to make all purchases at the most favorable rates available, audit invoices received, and arrange for buys to be made within discount terms, when available.
- c) <u>Research.</u> Prior to conducting any research, GPG will provide DAE with a good faith estimate for the research and any related production materials and DAE will advance to GPG 50% amount of the estimated services.
- 10. <u>Invoices; Payments Thereof.</u> GPG will submit invoices on a monthly basis to DAE for costs and expenses incurred under the terms of this Agreement. Upon receipt of the monthly invoice, payment will be made to GPG.
- 11. <u>Disclosure and Confidentiality</u>. All non-public information marked as such and given to GPG by DAE will be considered confidential information and shall be maintained as such by GPG until the same becomes known to third parties or the public without release thereof by GPG, or unless GPG is otherwise ordered by a court of law or governmental authority to release such information, *provided*, that in such instance, GPG shall notify DAE as promptly as possible of such obligation to release confidential information. GPG shall take all necessary steps to safeguard the confidentiality of such material or information. GPG will give DAE notice as set forth herein before making such disclosure of non-public information. Further, GPG agrees to inform DAE immediately upon receiving reason to

- believe that persons or entities are seeking to obtain any confidential information from GPG.
- 12. <u>Governing Law.</u> This Agreement shall be subject to and governed by the laws of the District of Columbia, without regard to the conflict of laws provisions thereof. Any dispute regarding the terms of this Agreement shall be brought in district or federal courts located in the District of Columbia.
- 13. Termination of Agreement. This Agreement shall terminate on August 22, 2007, subject to the right of either party after 90 days from start to terminate this agreement without cause for any reason with 30 days prior written notice, and such termination shall not be deemed a breach by the other party. In the case of a material breach by the other party, this Agreement may be terminated immediately. In the event of a termination of this Agreement (whether or not for cause), DAE shall remain liable for all fees, disbursements and other related charges incurred by GPG and its contractors up to the date of termination, as well as all amounts that GPG is obligated to pay to third parties pursuant to non-cancelable agreements GPG has entered into in performance of this Agreement.
- 14. Survival. Sections 8, 10, 11, 12, 14, 16, 18, 19 and 21 shall survive the termination of this Agreement.
- 15. <u>Waiver</u>. The waiver by either party of any covenant, obligation or breach of this Agreement shall not operate as, or be construed as, a waiver of any other such covenant, obligation or breach hereof.
- 16. <u>Modification</u>. No change, modification or waiver of any term of this Agreement shall be valid unless it is in writing and signed by both parties.
- 17. Entire Agreement. This Agreement constitutes the entire agreement between the parties and supersedes all prior agreements or understandings between DAE and GPG regarding the matters related hereto.
- 18. <u>Severability</u>. If any terms and conditions of this Agreement are held to be invalid or unenforceable as a matter of law, the other terms and conditions hereof shall not be affected thereby and shall remain in full force and effect. To this end, the terms and conditions of this Agreement are declared severable.
- 19. Indemnification. (a) Each party agrees that it will indemnify and hold harmless the other party, its officers, employees, agents, subsidiaries and affiliates, and the officers, employees and agents of such affiliates, from and against any and all losses, claims, damages, liabilities, costs or expenses (including reasonable attorney's fees) (collectively, "Claims") incurred which are related to or arise out of or are in connection with any actual or alleged violation or breach of the terms of this Agreement; and (b) DAE agrees that it will indemnify and hold harmless GPG from any Claims brought by third parties arising out of or in connection with GPG's performance of this Agreement; provided that DAE shall not be obligated to indemnify GPG if such Claim results from negligence on the part of GPG. In the case of any negligent action on the part of GPG, GPG agrees that it will indemnify and hold harmless DAE from any and all Claims arising out of or in connection with such negligence. The obligations in this Section 19 are in addition to any liability which an indemnifying party may otherwise have, and shall be binding upon and inure to the benefit of any successors, assigns, heirs and personal representatives of the indemnified party.
- 20. <u>Headings</u>. The headings are inserted for convenience only and shall not be considered when interpreting any of the provisions or terms hereof.
- 21. Notices. Whenever notices are required to be given under this agreement, such notices shall be

sufficiently given or made if in writing and sent by certified mail, return receipt requested, addressed as follows:

In the case of GPG:

The Glover Park Group Attn: Chip Smith 3299 K Street NW Suite 500 Washington, DC 20007

In the case of DAE:

Dubai Aerospace Enterprise Attn: Mark Craig Level 8 - Convention Tower PO Box 9522 Dubai United Arab Emirates

[signatures follow on the next page]

In witness whereof, each of the parties hereto have executed this contract in duplicate originals; one of which is retained by each of the parties.

GLOVER PARK GROUP

(DATE)

Ву:	Cont. A. Errich In
	Carl A. Smith, Jr. Chief Executive Officer
March (DAT	1 <u>20, 2007</u> E)
DUB/	M AEROSPACE ENTERPRISE LTD.
BY:	

## Schedule 1

## Glover Park Group Media Commission Rates

Position	Rate
GPG's standard media commission	15%

## EXHIBIT A

- 1. Provide strategic communications counsel for media strategy and government relations;
- 2. Other issues agreed to by both parties and directed by DAE.